

2018 Strategic Panel Letter topics (KR shorthand )

	Item	Status / next Strategic plan response if applic.
1	SCL needs more focus on cost control— both operating and capital	
2	Kudos: Progress on most initiatives, maintaining rate path, meeting savings targets, new forecast methodology	
3	Declining demand	
4	Need to right size capital expenditures/ manage debt burden	
5	Need to do better in managing large capital project delivery	
6	Address revenue risks from changes in energy markets.	
7	Address risks of cyber security	
8	Continued decline in wholesale revenues	
9	Opportunities: EIM	
10	Opportunities: EVs	
11	Rate path continues to be higher than the 6-year average projection.	
12	Rate redesign	
13	Affordability is a priority – focus is increase in costs versus inflation	
14	Need better transparency on revenues and costs	
15	Need timely ability to review demand forecast and financial forecast.	
16	Need holistic benchmarking	
17	Retain utility property for utility purposes	
18	Reduce central services costs	
19	Reconsider whether discretionary programs need to continue at current scale	
20	Continue to have savings targets in plan	
21	Track bill changes versus changes in revenue requirements	